

At Kinshasa, 8 November 2021.

To Whom it May Concern

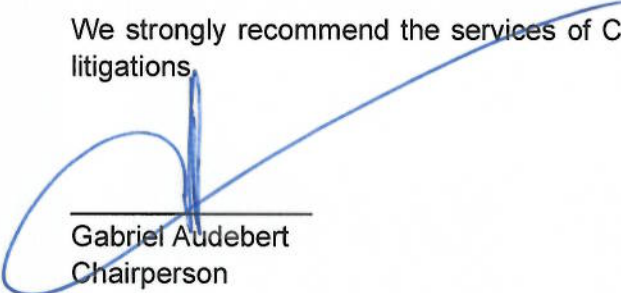
Regarding : **Caplaine Consulting.**

Dear Sir or Madam,

We hereby confirm that Caplaine Consulting has supported the companies of the Glencore Group in the DRC, including Kamoto Copper Company SA (KCC) and Mutanda Mining SA (MUMI), as well as Glencore Energy UK Ltd, a company under English law, in the context of pending litigation with the DRC Customs authorities (DGDA in French).

Thanks to the leadership, the technical skills, the professionalism and great sense of ethics of Caplaine Consulting's Chairman, our group was able to plead its cases on many customs disputes, many of which had been technically blocked for an exceedingly long time.

We strongly recommend the services of Caplaine Consulting, especially in relation to customs litigations



Gabriel Audebert
Chairperson

